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**NEW YORK WING
 NATIONAL CADET SPECIAL ACTIVITY GUIDE**

Table of Contents:

I. General2

A. About the National Cadet Special Activities.....2

B. National Cadet Special Activities Available2

C. National Headquarters slotting parameters2

D. Mechanics of the Slotting System.....3

II. Online Application Process4

A. Key Dates4

B. Applicant Responsibilities (Cadets and Senior Members).....4

C. Unit Responsibilities4

D. Group Responsibilities.....5

E. New York Wing Responsibilities5

III. Special Application Process6

A. Deadlines.....6

B. Applicant Responsibilities (Cadets and Senior Members).....6

C. Unit Responsibilities6

D. Group Responsibilities.....6

E. New York Wing Responsibilities6

IV. IACE Applicant Review Board Interview7

A. Purpose7

B. Review Board Location.....7

C. Applicant Attendance at the Review Board Interviews.7

D. Review Board Interview Dates and Times.....7

E. Uniform of the Day.....7

F. Safety8

G. Mandatory Items required.....8

V. Review Board Interview Preparation9

A. General Knowledge9

B. Uniform9

C. Grooming / Posture10

D. Report In and Report Out10

E. The Day of the Interview.....10

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I. General

A. About the National Cadet Special Activities

The National Cadet Special Activities (NCSAs) are available to provide cadets with training and practical experience in the missions of the Civil Air Patrol as well as provide insight into aviation-related careers. There are approximately 30 different special activities that a cadet may attend. The variety of NCSAs offered gives cadets a diverse experience. Activities focus on career exploration, leadership development, search and rescue skills, aeronautical training, Air Force familiarization, government, and a variety of other topics.

B. National Cadet Special Activities Available

Available activities will be posted to the National Headquarters National Cadet Special Activities Website <http://www.ncsas.com> by 1 November. Review the available NCSAs, the application instructions, and this document to learn how to apply for NCSAs.

C. National Headquarters slotting parameters

National Headquarters is faced with the difficult task to slot more than 3,000 applicants to approximately 1,200 NCSA openings. Since 2008, National Headquarters has adopted the Objective Scoring System to rank cadets for the NCSAs. With the Objective Scoring System, Wings no longer rank order cadets – the Objective Scoring System takes care of that. The system is designed to be a fair and impartial way to evaluate cadets for the NCSAs.

Cadets earn points based on age, achievement phase completed, years in the program and prior NCSAs attended. These scores are calculated on February 18th, from the data in the NHQ database, so changes made after February 18th (such as promotions or birthdays) are not accounted for. In the event multiple cadets apply to the same activity with the same score the tiebreaker will be the Cadet's age.

Note: The NHQ slotting parameters do not apply to the Hawk Mountain Ranger School, Aviation Challenge, Space Camp, EAA Air Academy and National Emergency Services Academy. These activities are not managed by CAP NHQ. See the [Special Application Process, Page 6](#).

The points will be awarded as follows:

Age		Achievement		Longevity (Years)		Prior Activities	
18+	10 points	Spaatz	20 points	5+	15 points	None	15 points
17	8	Eaker	16	4	12	1	10
16	6	Earhart	14	3	9	2	5
15	4	Mitchell	12	2	5	3+	0
14	3	Wright Brothers	8	1	2		
< 14	0	None	0	< 1	0		

Below are examples of how the points may be applied:

- Ex. #1. Cadet Jones is a 1st Lt (12 points), has been in CAP for 4 years (12 points), is 17 years old (8 points), and has attended one other NCSA Activity (10 points). National HQ will score the cadet with 42 points.
- Ex. #2. Cadet Smith is a Chief Master Sergeant (8 points), is 18 years old (10 Points), has been in CAP for 5 Years (15 Points), and has never attended an NCSA (15 Points). National HQ will score the cadet with 48 points.

Please note from the examples above, that factors can enable a Cadet with a lower achievement phase completed to be ranked above a cadet with a higher achievement, or a cadet who is older ranked below a younger cadet, etc.

The role of each Wing Headquarters will be to assign cadet applicants to one of three categories:

- **Green Light:** Each Wing is permitted to “green light” 10% of its applicants, rounded off to the nearest whole number. Green light cadets will be placed ahead of “approved” cadets in the slotting system. To illustrate, if 66 cadets in New York Wing (NYW) applied for NCSAs, 7 cadets in NYW would be eligible to receive a green light. Cadets that receive a Green Light will be ranked against other Green Light Cadets. While there is no guarantee that a Green Light Cadet will receive their first choice activity, the Green Light greatly improves their chances of attaining one of their choices for NCSA.

- **Approved:** Cadets approved by Wing to attend an NCSA. The vast majority of cadet applicants will be grouped into this category. Cadets in this category will be slotted for their activity after cadets ranked Green Light.
- **Red Light:** Cadets not approved by Wing to attend an NCSA. Cadets will be placed in this category whose personal conduct or attitude is deemed unsatisfactory. Cadets with a Red Light will not attend an NCSA.

D. Mechanics of the Slotting System

1. All Green Light Cadets are grouped together and rank ordered by their NCSA Score. (Age is the tie-breaker when multiple cadets have the same score.)
2. Slotting begins with the #1 Green Light Cadet, then moves on to the #2 Green Light, etc., until all Green Light Cadets have a chance to be slotted. Cadets are slotted into their first choice activity, if there is room. If not, they are slotted into their second, third, or fourth choice activity.
3. At the end of this exercise, all Green Light Cadets should be slotted into one of their requested activities.
4. All approved cadets are grouped together and rank ordered by their NCSA Score. Again, age is the tie-breaker.
5. The #1 approved cadet is slotted first, then the #2 cadet, etc. Cadets are slotted into their first choice activity, if there is room. If not, they are slotted into their second, third, or fourth choice activity.
6. At the end of this exercise, all approved cadets have had a chance to win a slot, but because of supply and demand, some cadets will go without.
7. Next, NHQ looks for vacant slots. The second round of slotting begins with the #1 Green Light Cadet, followed by the #2, etc, and onto the approved cadets. During this stage, cadets who have already been slotted for one activity may be slotted for a second, third, or fourth. Supply and demand and each cadet's personal choices make it possible for Cadet A to be slotted for multiple activities, while Cadet B is slotted for none.
8. As Activity Directors work their alternate's list, preference will be given to cadets who are not attending any other NCSAs.
9. Seniors. Activity Directors personally select and notify their senior member staff.

II. Online Application Process

Activities available via eServices will follow the process below:

A. Key Dates

Date(s)	Activity
1 November	NCSA activities posed to the CAP NHQ Website
1 December to 15 January	Applicants must complete the Online Application Process via eServices
7 January	Due Date for Groups to submit IACE Applications and Review Board Scores
22 January	Due Date for Groups to submit NCSA Applications and Review Board Scores
15 February	Due date for Wing HQ to slots cadets as Green Light, Approved or Red Light
1st Week of March	NHQ announces Activity Slotting
15 April	Payment Deadline for slotted applicants to pay for activities (Slots that are not paid for by 15 April will be offered to Alternates that have applied)

B. Applicant Responsibilities (Cadets and Senior Members)

NCSA applicants MUST complete the online application via eServices between 1 December and 15 January. IACE applicants MUST complete the online application process via eServices by 31 December. National Headquarters uses the online application process to register and track applicants. Any applicants using a paper CAPF 31 for an NCSA application will almost guarantee that they will not be selected for any of their choices. Units should help applicants without internet access apply via eServices.

Print the online application. All applications must be signed by applicant, Parent/Guardian (cadets under 18 years only), and Unit Commander. Only one copy is required even if multiple NCSAs are selected.

The applicant must present the completed, printed, online application to the Unit Commander. This will inform the Unit Commander that the online application process is completed and the Cadet requests the Unit Commander's approval.

1. Cadets:

- Cadet applicants must have completed an Encampment before applying for an NCSA.
- Cadets over the age of 18 should complete the Cadet Protection Policy Training course (available at www.capnhq.gov, Member Services) prior to completing the online application process.
- Provide relevant transcripts from College, High School, Jr High School, Home School, or two previous report cards if a transcript is not available.
- All Cadet NCSA applicants must complete Review Boards conducted at the Group level. (Refer to [Review Board Interview Preparation, page 9](#) for more information.)
- IACE applicants must complete the NYW Review Boards in addition to the Group level Review Board. (see [IACE Applicant Review Board Interview, page 7.](#))

2. Seniors:

- Senior Members must complete Level I and Cadet Protection Policy Training course prior to completing the online application process.
- Senior Member NCSA applicants may be asked to complete Review Boards conducted at the Group level.
- Senior Member NCSA applicants will be asked to complete Required Staff Training at or just prior to the activity by the activity director..

C. Unit Responsibilities

The Unit Commander must log into eServices and approve deserving applicants by 15 January (IACE applicants by 7 January). Applicants not approved by the Unit Commander will automatically be set to "Red Light" at the unit level. Applicants not approved by the Unit Commander will not be visible at the Wing level to receive an Approve or Green Light. The Unit Commander approval is much like the application signature. If the applicant deserves to attend the activity, the Unit Commander should approve the Cadet. However, if the applicant does not deserve to attend the activity then the cadet should not be approved. The Unit Commander should inform the applicant if they are not approved to attend any NCSAs.

D. Group Responsibilities

Groups will conduct Review Boards to determine a Rank Score. The Rank Score will be used by NYW to rank applicants as Green Light or Approved. If absolutely necessary, Groups may rank applicants as a Red Light. In the event the Group Review Board determines that a cadet is ranked Red Light, the Review Board Chairperson or Project Officer should inform the Unit Commander, and the Unit Commander inform the applicant that they are not approved to attend a NCSA.

The Review Board questionnaire and tally sheet (provided separately by NYW DCP) must be used for each applicant who desires to participate in the NCSA. Your Group may add local requirements and questions to the Review Board, however, the questionnaire must be completed. Since special activities are rewards for hard work and achievement, make your decision accordingly.

This Review Board material may also be used during the Group selection for Cadet of the Year and Cadet NCO of the Year.

While Senior Members are not required to go through the Group Level Review Board, the paperwork must be submitted as per the [Applicant Responsibilities \(Cadets and Senior Members\) Page 4](#).

Group Level Review Board:

- Whenever possible Groups should use at least three judges.
- Use the questionnaire supplied by NYW DCP to interview the Cadets for the NCSAs.
- Enter the average score on the NCSA Tally Sheet.
- Cadets whose personal conduct or attitude is deemed unsatisfactory should be noted as "Red Light" in the comments section of the Tally Sheet.
- Send the application, individual score sheet, and Group Tally Sheet to NYW HQ.

All NCSA Applications and Review Board Scores must reach NYW HQ by 22 January except for IACE applications and Review Board Scores, which must reach NYW HQ by 7 January!! Physical paperwork, not e-mail! Send applications to:

New York Wing Headquarters
Westchester County Airport
24 Loop Road, Bldg 1
White Plains, New York 10604-1218
ATTN: NCSA

E. New York Wing Responsibilities

NYW has developed the Review Board questionnaire to be administered to NCSA applicants at the Group level. The Review Board questionnaire will be used to evaluate Cadet Applicants on their overall ability, effort, and commitment to Civil Air Patrol. Cadets will also be evaluated on interview skills, uniform, reporting, participation level, academic achievement and current events knowledge.

Using the rank score provided by the Group Review Boards, NYW will rank applicants by the review board score. The top 10% will receive a Green Light, the remainder will receive Approved. Applicants will be slotted as Red Light if the Group has ranked that cadet as Red Light.

In the event of a tie score the Academic GPA will be the tie breaker.

NYW will interview IACE applicants. Because IACE applicants will represent the United States, CAP and NYW as ambassadors to their choice country, NYW has taken the position to interview the Cadets to determine their preparedness for IACE as well as inform the Cadets of what is expected of them in terms of behavior, attitude and actions. Unless there is a distinct issue, the Wing level Review Board will not have any bearing on the Group Level review Board Scores and Wing Rankings.

III. Special Application Process

The following activities are not managed by CAP NHQ and cannot be applied for via eServices. Each has a Separate Application Process:

- Hawk Mountain Ranger School (HMRS)
- National Emergency Services Academy (NESA)
- Aviation Challenge
- Space Camp
- EAA Air Academy

Activities with a Separate Application Process will follow the process below.

A. Deadlines

Application deadlines for activities with a Special Application Process vary. Be sure to submit applications with enough lead time as to allow the application to travel up the Chain-of-Command from the applicant to NYW HQ and then to the Activity Directors.

B. Applicant Responsibilities (Cadets and Senior Members)

Follow the application process as required by the above activities (Check the Instructions link from the NCSA Webpage <http://www.ncsas.com>). Complete the paper CAPF 31 (preferably typed) for one or more activities that require the Special Application Process. All applications must be signed by applicant, Parent/Guardian (cadets under 18 years only), and Unit Commander. Only one copy is required even if multiple NCSAs with a Special Application Process are selected.

Members applying for all other NCSAs must use the Online Application Process via eServices (see the [Online Application Process, Page 4](#)).

Members interested in applying for activities that require the Special Application Process and activities that require the Online Application Process will need to complete the paper CAPF 31 for all activities that require the Special Application Process and follow the [Online Application Process, Page 4](#) for all NCSAs that can be applied for via eServices.

Note: DO NOT use the paper CAPF 31 for activities that require the Online Application Process.

Neatness counts. Type the information into the paper CAPF 31; avoid hand-writing the application

Forward the application to the Unit Commander for approval.

C. Unit Responsibilities

The Unit Commander will need to review, complete, and sign applications for deserving cadets.

Forward the application to the Group.

D. Group Responsibilities

Groups should review the applications for completeness and neatness. Applications that are not complete or cannot be read properly should be returned to the originating Unit.

Groups may conduct Review Boards for activities with a Special Application Process. However the review board score will not apply as these activities do not require a ranking

Applications for Hawk Mountain Ranger School require the Group Commander signature in addition to the Unit Commander Signature. Group Commanders should print their name and sign on the signature page to the left of the Squadron Commander Signature.

Forward the applications to NYW HQ.

E. New York Wing Responsibilities

NYW will review the applications for completeness and neatness. Applications that are not complete or cannot be read properly will be returned to the originating Group.

Complete applications will be signed by the Wing Commander and forwarded to the activity director.

IV. IACE Applicant Review Board Interview

A. Purpose

Because IACE applicants will represent the United States and Civil Air Patrol as ambassadors to their choice country, NYW has taken the position to interview the Cadets at a Wing Level Review Board. The Wing Level Review Board interview will review the cadet's preparedness for IACE inform the cadet what will be expected of the applicants in terms of behavior, attitude and actions. This interview does not replace the Group Level review Board interview. The Group Level Review Board is required to assign the applicant to an Approved, Green Light or Red Light category. (The Wing Level Review Board questions and format will be different from the Group Level Review Board.)

B. Review Board Location

To maximize the use of time and resources, the NYW Review Board interviews will be held in two locations. Each Review Board interview will be video recorded to ensure that the entire Review Board Committee has an opportunity to see each candidate's interview.

The Southern and Eastern Groups (Catskill Mountain Group, Long Island Group, Mid Eastern Group, New York City Group, and South Eastern Group) will have their interviews held at:

New York Wing Headquarters
Westchester County Airport
24 Loop Road, Bldg 1
White Plains, NY 10604-1218

The Northern and Western Groups (Central New York Group, Finger Lakes Group, South Central Group and Western New York Group) will have their interviews held at:

Hancock ANG 174th Fighter Wing
6001 E. Malloy Rd.
Syracuse, NY 13211

Review Board Meeting locations may change. Refer to the NYW Calendar and/or notifications for updates.

C. Applicant Attendance at the Review Board Interviews.

IACE Applicants MUST ATTEND the Review Board interview. If an applicant is out of state or has other issues that may cause a conflict, the Director of Cadet Programs must be notified in advance of the scheduled interview date. If a reasonable arrangement cannot be worked out then the applicant will be evaluated without the interview. (This may count against the applicant heavily.)

All Cadets must complete the NYWF 17C (NY Wing Web Site) and submit the completed form to the Director of Cadet Programs at least one week prior to the Review Board Date. (Complete all sections except for the Medical Information section.)

Cadets MUST be chaperoned by a CAP Senior Member or Cadet Sponsor Member. It is the responsibility of the candidate and their Unit to provide chaperones. Each Unit must send a chaperone for their cadets who attend this activity. Chaperones may come from outside the Unit as long as they are willing to take responsibility for your cadets. One chaperone may escort multiple cadets.

D. Review Board Interview Dates and Times

Typically the Review Board interview will be conducted during the month of January. See the NYW Calendar for exact dates. Alternative dates (should any be required) will be posted to the NYW Calendar and notifications sent to the Review Board Committee, Group Commanders, and Review Board Candidates.

All personnel will report to the designated interview location. Each Group will receive an Interview appointment time for their IACE applicant. Boards will begin at their scheduled appointment time.

E. Uniform of the Day

Uniforms are required to be worn for this activity. Seniors, Cadet Officers and Cadet NCOs must wear uniforms in accordance with CAPM 39-1. All accouterments to include the flight cap, flight cap Insignia Device, Epaulets, Collar Insignia, Nametag, and ribbons must be worn. Cadets must wear all authorized ribbons and badges. Cadets will not wear berets.

- Seniors – Service Blues with tie or tie tab, or CAP Equivalent
- Cadet Officers – Service Blues with tie or tie tab (No Flight Suit or BDU's)
- Cadet NCOs – Service Blues with tie or tie tab (No Flight Suit or BDU's)

F. Safety

At all times participants in the activity will exercise the utmost degree of safety. Cadets and Officers will conduct themselves in a professional manner with an emphasis on the prevention and elimination of potentially hazardous situations. The project officer and appointed designees are authorized to immediately dismiss any participants that conduct themselves in a manner that presents a risk to safety or property. In any situation requiring dismissal of participants, follow up action will be taken by the Wing Commander, Inspector General, and Safety Officer.

G. Mandatory Items required

- CAP ID Card – Current
- Application (Copy)
- Relevant Transcripts or Report Cards

V. Review Board Interview Preparation

Cadets should review the information in this section to be better prepared for the topics discussed during the interview.

Below are the categories that will be judged in the Review Board Interview:

Category	Subject Matter
Uniform Inspection	Uniform, Poise and Military Bearing
Reporting Procedure	Based on Leadership for the 21st Century (or Leadership 2000 and Beyond Second Edition) Volume I, chapter 1, Customs and Courtesies, Reporting)
Interview Skills	Ability to communicate clearly and concisely
Participation Level / Community Service	CAP and Community Service activity over the past 12 Months
Academic Achievement	Academic GPA in school
Open Ended Questions	Conciseness, thoughtfulness, and conviction of answers.
General Knowledge	Understanding of: CAP History, Organization, Mission, Leadership, Aerospace, Regulations, Manuals, Current Events, and Aerospace Current Events.
Activity Specific Questions	Questions specific to the requested activity (or activities)

A. General Knowledge

1. Know about the activity or activities selected. Know the activity purpose, what you expect to learn and the expected benefits to you.
2. Write down your goals, aspirations, and extra curricular activities. Example: "I have just finished the Wright Brothers Milestone and am awaiting my promotion." "I am currently a ground team member and am working on my next certification." "My goals are to ..." Board members are judging how you express yourself.
3. Write down your hobbies and a brief synopsis of your CAP career (refer to your resume/CAP resume). Questions in this area give you a chance to talk about yourself.
4. Know the information in your paperwork. Board members often ask you to expound on information they find on the application paperwork.
5. Obtain and memorize a current chain of command.
6. Questions will consist of right/wrong and opinion based. Subjects include leadership, aerospace, chain of command, general knowledge, and current events. Questions will be taken from the following sources:
 - LEADERSHIP: 2000 & BEYOND, volumes 1 & 2
 - Aerospace, "Aerospace Dimensions"
 - CAPM 39-1 Uniform Manual
 - CAPP 50-2, CAP Core Values
 - CAPP 52-6, Mentoring
 - CAPR 52-16, Cadet Program Management
 - CAPP 52-18, Cadet Physical Fitness Program
 - CAPP 151, Customs and Courtesies
 - AFM 36-2203, Drill and Ceremonies

B. Uniform

1. There will be a uniform inspection. Wear a clean, new (or like new) uniform and shoes.
2. Buy new collar insignia and ribbons. Ensure your buttons are straight. Ensure ribbons are in the proper order and that you are authorized to wear all ribbons or badges you have on.
3. Do not mix trouser and coat weights. Always have your service dress uniform dry-cleaned as a set—never do your trousers and coat separately. This will prevent uneven fading.
4. If the weather is bad, carry your uniform in a garment bag and change after you arrive.
5. Use a lint brush/roller or masking tape to remove lint from service dress coat and trousers.
6. If you meet the board in short sleeve shirt, clean your nametag with wax to remove scratches or get a new nametag.
7. Practice facing movements in the same shoes you will be wearing when you meet the board. Determine the location of the board and practice on the same floor covering (carpet, tile, etc.). Lastly, whenever possible do a pre-visit to the area/room where the board will be held to familiarize yourself with your surroundings.

8. Females: Wear low quarters shoes or low-heeled pumps. Lower heels make it easier to make facing movements.
9. Males: Wear shirt garters. Droopy socks and a baggy shirt do not convey the image of a winner.

C. Grooming / Posture

1. Do not have anything in your pockets except your ID card—no keys, change, wallet, etc.
2. Males: Get a haircut one or two days before meeting the board. Females: Ensure bangs are off your eyebrows and hair does not extend below the bottom of your collar. Do not even make it close—board members should not have to look twice to see if you are in compliance.
3. Sit with good posture. Do not sit stiff or rigid nor should you slouch or recline even though the chairperson may tell you to relax.

D. Report In and Report Out

Cadets are evaluated on following these procedures exactly. Points will be deducted for deviation from the procedures below. LEADERSHIP: 2000 & BEYOND, Chapter 1 (page 14-15) describes the procedure for reporting as follows:

1. Report In
 - a) Make final uniform adjustments, stand by the door without the flight cap.
 - b) The Sergeant-at-Arms will perform a uniform inspection and provide final instructions before you enter the interview room.
 - c) Knock once.
 - d) Enter when ordered to do so marching at the position of attention.
 - e) Take the most direct route to the board chairperson. Stop two paces in front of the table, desk, or area where the review board is. Always halt so you squarely face the board chairperson.
 - f) Salute the board chairperson and say, "Sir/Ma'am Cadet (CAP grade and last name) reporting as ordered." (Say the exact phrase.)
 - g) Drop the salute after it is returned. (The board chairperson will ask for the copy of the application, transcripts and CAP ID card)
 - h) Sit only after instructed to do so.
2. Report Out
 - a) After the interview is complete you will be dismissed by the board chairperson.
 - b) When dismissed the cadet will stand, take one step back, and salute the board chairperson.
 - c) Drop the salute after it is returned.
 - d) Exit the room marching at the position of attention and quietly close the door behind you after leaving.

E. The Day of the Interview

1. Be early. Stand while you wait—do not sit down.
2. When you arrive, the Sergeant-at-Arms will greet you. He/She will inform you who is on the board, and any special instructions—if not, ASK!
3. Do not take your flight cap or purse in the interview room.
4. If you are instructed to knock before entering, knock once, but firmly.
5. When you open the door, take a good look at the room. Look for the chair you will be sitting in. March by the most direct route to position yourself in the front of the chair facing the board chairperson. March (when turning use column movements, limit stopping to perform a facing movement then marching again), stop in place. Save the facing movement for your departure. Look directly at the chairperson,, salute, and say, "Sir/Ma'am, Cadet ____ (CAP Grade and last name) reporting as ordered." The chairperson will return your salute and instruct you to be seated.
6. Do not turn your back to the board members while sitting. Only when departing.
7. Sit in the middle of the chair—not on the edge or all the way back.
8. Sit with good posture (at attention and place your hands on your thighs). The idea is to be erect and alert, but not rigid. NEVER slouch or recline, even though the chairperson may tell you to relax.
9. Do not cross your legs. It is permissible to put one foot slightly in front of the other.
10. Smile and establish rapport with the board.

11. The first questions are usually relaxing icebreakers, such as, “Tell us about yourself?” or “What unit are you a member of?”
12. When answering questions, do not turn your body—turn your head toward the person asking the question and then pan the board members when giving your answer. Good eye contact is very important.
13. Limit hand gestures when answering questions. Too much use of the hands distracts the board from what you are trying to say.
14. After being asked a question, repeat the question and preface your answer with “Sir/Ma’am.” Try to give more than the basic answer and use full name and rank in your answer. Example: “Who is the Air Force Chief of Staff?” “Sir, the Air Force Chief of Staff is General John Jumper, former Commander of Air Combat Command.”
15. If you do not understand a question, ask the board member to repeat it. If you are not sure of the answer at that point, ask to return to the question later. If you know part of the answer, give it—partial credit is better than none at all. Lastly, if you do not know, simply tell the board you do not know the answer to the question.
16. Answers to questions should be detailed but brief. You do not get points for a long answer that repeats and/or goes nowhere.
17. Limit bad connectors such as “uhmm”, “like”, and “you know”. A brief pause is preferred.
18. When answering opinion type questions, give a thoughtfully considered answer. Tell the board members whether or not your opinion is in line with current policy. Most importantly, defend your position with logic, fact, and personal experience, not emotion. Be tactful, do not crusade, and do not apologize.
19. Be prepared to tell the board why you should be chosen to attend an NCSA/IACE..
20. If the board asks you if you have any comments, thank them for their time and add any other comments that may be appropriate.
21. When you are finished, the chairperson will say, “Cadet _____ you are dismissed.”
 - Answer, “Thank you, Sir/Ma’am”
 - Stand up and look directly at the chairperson.
 - Salute and wait for the salute to be returned.
 - Perform the appropriate facing movement to put you in direct line with the door. Exit the room smartly, marching with coordinated arm swings.

Questions: please contact the project officer smsamuels@verizon.net or 917-440-5990
 If the question is sufficiently relevant I will update this guide with the answer.

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 New York Wing